What is quality?





We all care about it



It's subjective and can mean many different things



As you grow in scale, quality decreases

Conditions for quality at scale.

Ale Urrutia



"A lot of the most successful companies are those that are distinguished by the extent to which they exhibit appreciation for and skill in realizing craft and beauty"

Patrick Collison

"When starting @linear, one of our goals was to inspire the industry to focus more on quality. I was so tired seeing the subpar execution and the data lead approach to building products"

Karri Saarinen

"Investing in craft, means you invest in quality of the experience, and that benefits in all of areas of the business"

Design Leader

"The CDO is most responsible for elevating the quality of the customer experience, with special attention to craft. No other individual should care more about craft and quality"

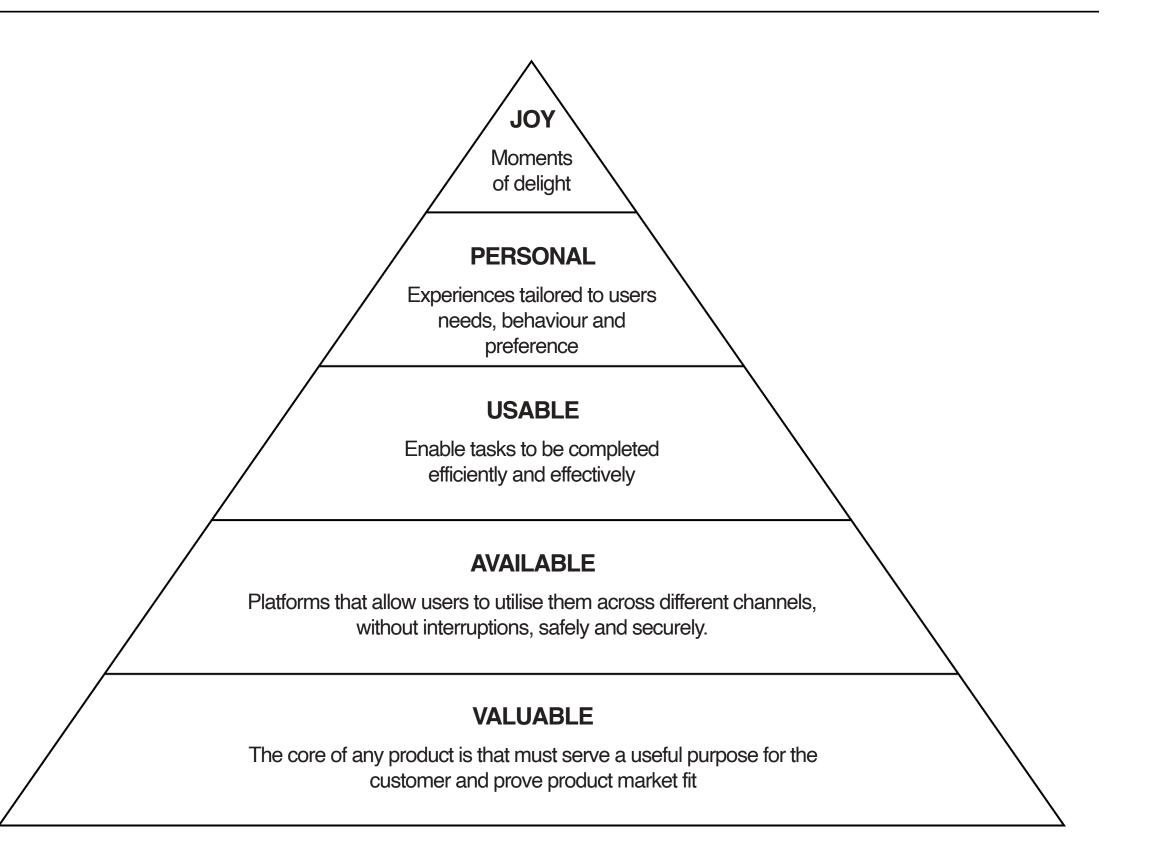
Design Leader

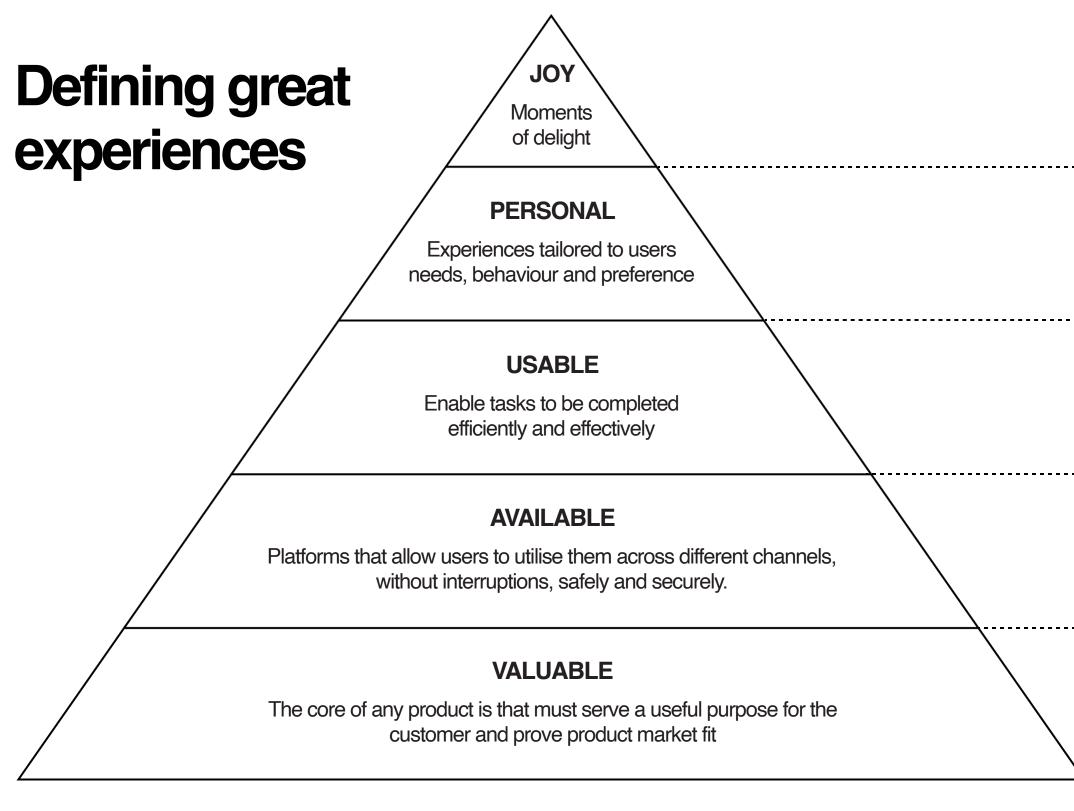
Conditions for quality at scale

"Everyone is a designer"

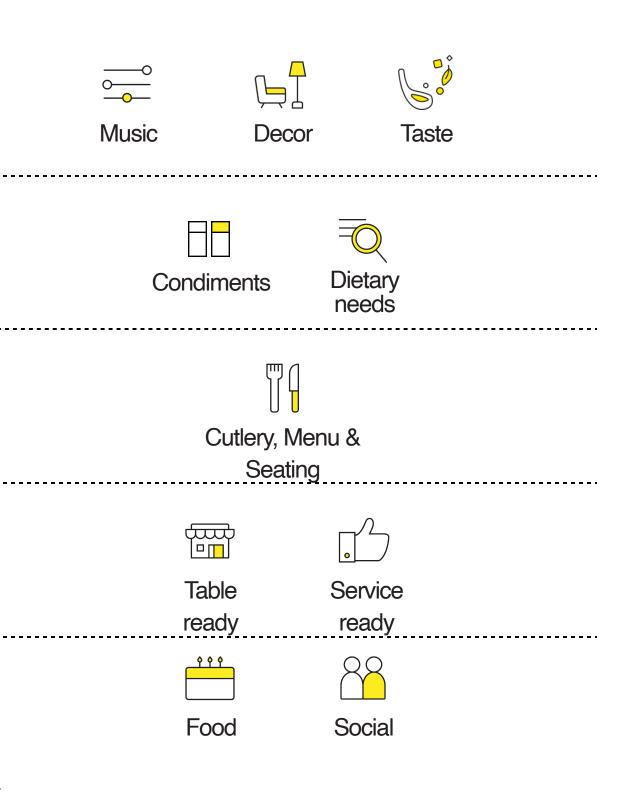
Jarred Spool

Defining great experiences





Great experiences



Dining out

20% designing 80% conditions



Defining conditions

EXPECTATIONS

Objective Constraints Quantity vs quality Communications Org design



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STANDARDS

Usability Accessibility Reliability Performance Resiliency Security Customer engagement Acquisition and retention Design systems Experience principles



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CULTURE

Care Critique Collaboration Ways of Working Accountability Safe to Challenge Agency

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SPECIALISATIONS

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CULTURE

CREATING QUALITY

Care Critique Collaboration Ways of Working Accountability Safe to Challenge Agency Pride Experimentation Co-ownership Reward

Excelling execution

INPUTS

e.g. User/Market research, OKRS, strategy, vision etc

OUTPUTS

e.g. Roadmaps, Concepts, Prototypes, Experiments, MVP/MLP etc





OUTCOMES

Personalised, valuable, secure, accessible experience that delights



loo many cooks in the kitchen?

Conditions for quality at scale

